

# Kenai Peninsula Borough

**FY2010 Proposed Budget**  
**July 1, 2009 to June 30, 2010**

**David R. Carey**

**Mayor**

**May 5, 2009**



## The Budget Document

- Operating and capital plans for FY2010
- Operating fund projections through FY2013
- Capital fund projections through FY2014

### Changes to budget document

#### User guide (pages 15-17)

- borough powers and areas of responsibility
- budget process
- basis of budgeting and accounting
- relationship with school district

#### Expanded department function page

- mission statement
- major long-term issues and concerns
- budget objectives, accomplishments, and measurement data

Grouping of budget into functional areas, along with definitions on fund types and their purposes  
(Emergency services, roads, recreational, education, general government, etc.)

Capital projects detail (pages 293-314)



# Budget Goals

- Highest Affordable Level of Local Educational Funding
- High Quality Maintenance Program
- Service Area Needs
- Stable Tax Policy
- Stabilize Borough's Financial Condition

# FY10 Budget Challenges / Highlights

- PERS Costs

- State is subsidizing the rate to 22% from actual rate of 35.22%, \$1.9 million funded by state

- Local Educational Funding

- Operational Funding \$40,000,000
  - Per student funding of \$4,421
  - Decrease of \$1,146,945 from FY09 (2.9%)
    - Per student funding of \$4,445
  - Increase of \$6,255,393 from FY05 (21.2%)
    - Per student funding of \$3,542
  - FY09 funding per student
    - KPB \$4,445
    - FNSB \$3,127
    - Mat-Su \$2,713
- Capital Projects \$1,250,000
- Debt Service \$2,294,538, of which \$1,588,677 is schedule to be reimbursed by the State of Alaska, net is \$735,861

Total funding of \$43,544,538; 64.4% of Gen. Fund Expenditures – 6.82 mill rate, less sales tax of \$28,983,000 and debt reimbursement of \$1,588,677; the equivalent mill rate is 2.03

- Overall decrease in property tax revenues of \$796,444 (3<sup>rd</sup> year in a row); G/Fund down \$1,374,487, Service Areas up \$578,043

- Suspension of Admin fee charged to Service Area operating funds

- Impact, approximate impact \$650,000

- Increase of 10.75 FTE's (pages 342-343)

- Office of Emergency management 3.0 FTE
- General Services .5 FTE
- Major Projects (1.0) FTE, (transferred to KRC)
- CES 4.5 FTE
- KESA 1.0 FTE
- KRC 1.0 FTE, (transferred from Major projects)
- Solid Waste .25 FTE
- Risk Management .5 FTE

# Proposed Mill rates-FY2010 History FY2005 to FY2010

## MILL RATE HISTORY

	Fiscal Year						
	2005	2006	2007	2008	2009	2010	
Borough	6.50	6.50	6.50	5.50	4.50	4.00	**
Post Secondary Education	0.10	0.10	0.10	-	-	-	
Service Areas:							
Nikiski Fire	2.30	2.30	3.00	3.00	3.00	3.00	
Bear Creek Fire	2.25	2.25	2.25	2.25	2.25	2.25	
Anchor Point Fire & Emergency Medical	2.00	2.00	2.00	2.00	1.75	1.60	**
Central Emergency Services	2.35	2.35	2.35	2.55	2.45	2.45	
Kachemak Emergency Services	1.75	1.75	1.75	1.75	1.75	1.75	
Lowell Point Emergency Services	1.75	1.75	1.75	1.75	1.75	1.75	
Central Peninsula Emergency Medical	1.00	1.00	1.00	1.00	1.00	1.00	
North Peninsula Recreation	1.00	1.00	1.00	1.00	1.00	1.00	
Roads	1.50	1.40	1.40	1.30	1.40	1.40	
Seward Bear Creek Flood	0.50	0.50	0.50	0.50	0.50	0.50	
Nikiski Senior	0.15	0.20	0.20	0.20	0.20	0.20	
Central Kenai Peninsula Hospital	0.50	1.00	1.00	1.00	0.90	0.70	**
South Kenai Peninsula Hospital	1.75	1.75	1.75	2.00	2.30	2.30	

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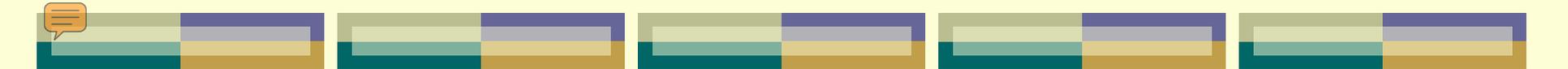
# General Fund

(pages 43-116 & 295-305)



# General Fund Revenues

	FY2009 Original Budget	% of total revenue	FY2010 Proposed Budget	% of total revenue	Variance
Property Tax	\$28,557,233	41.8%	\$27,182,746	40.2%	\$(1,374,487)
Sales Tax	29,214,000	42.8%	28,983,000	42.8%	(231,000)
Federal Revenue	1,975,000	2.9%	3,890,829	5.8%	1,915,829
State Revenue	4,586,817	6.7%	4,508,110	6.7%	(78,707)
Interest	354,319	.5%	503,702	.7%	149,383
Other	1,282,234	1.9%	1,406,786	2.1%	124,552
Fund Balance	2,307,613	3.4%	1,156,949	1.7%	(1,150,664)
Total	\$68,277,216	100.0%	\$67,632,122	100.0%	\$(645,094)

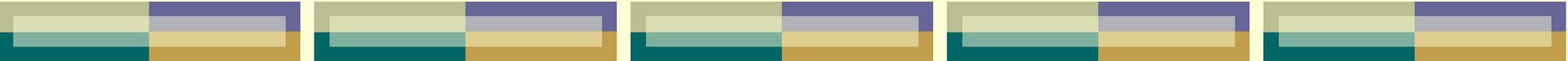


# General Fund Revenue Impacts

- **Property Taxes**
  - Increased Property Values (\$5.953 to \$6.376 billion)
  - Mill rate reduction of .5 mills to 4.0 mills, three year decrease of 2.5 mills, 2.6 including KPC
  - 3<sup>rd</sup> year in a row, property tax revenues have decreased
- **Sales Tax**
  - Non-prepared food exemption effective January 1, 2009
    - Estimated impact - \$2,000,000 to \$2,500,000
- **Federal (\$1,915,829 increase), PILT & Forestry**
- **State (\$78,707 decrease)**
  - Revenue sharing of \$2,099,433
  - Fish tax of \$650,000
  - School Debt reimbursement of \$1,588,677
  - Other \$170,000
- **Interest**
  - Short term rates currently .5%.

## General Fund Expenditures-Summary

	FY2009 Budget	% of total expenditures	FY2010 Budget	% of total expenditures	Variance
Education	\$45,366,925	66.5%	\$44,182,221	65.3%	\$(1,184,704)
Solid Waste	6,812,194	10.0%	6,487,208	9.6%	324,986
Kenai River	547,451	0.8%	527,074	0.8%	(20,377)
Senior Funding	518,511	0.7%	518,511	0.8%	0
<b>Subtotal</b>	<b>\$53,245,081</b>	<b>78.0%</b>	<b>\$51,715,014</b>	<b>76.5%</b>	<b>\$(1,530,061)</b>
Assembly	1,253,408	1.9%	1,280,161	1.9%	26,753
Mayor including general services	5,627,071	8.2%	6,258,042	9.3%	630,971
Legal	784,743	1.2%	816,228	1.2%	31,485
Finance	2,485,798	3.7%	2,573,358	3.8%	87,560
Assessing	2,440,897	3.6%	2,521,694	3.7%	80,797
Planning	1,093,266	1.6%	1,160,908	1.7%	67,642
Major Projects	96,442	0.0%	127,821	0.2%	31,379
Non- Departmental- includes transfers	1,721,893	2.5%	1,073,046	1.6%	(648,847)
Other	(471,383)	(0.7)%	105,850	0.1%	577,233
<b>Total</b>	<b>\$68,277,216</b>	<b>100.0%</b>	<b>\$67,632,122</b>	<b>100.0%</b>	<b>\$(645,094)</b>



# General Fund Expenditures

- Overall decrease \$(645,094)
  
- Significant Increases/Decreases
  - Decrease funding for School Operations \$(866,886)
  - Increase in personnel cost (includes 2.5 FTE new positions) \$ 658,423
    - 10.9% increase in health care
  
  - Reduction in School Capital Projects \$ (300,000)
  - Estimated impact of reducing admin service fee to service areas \$ 650,000
  
  - Personnel additions (deletions) 2.5 FTE's
    - Human Resources, .5 FTE for administration support
    - Major projects, (1.0) FTE transferred to KRC
    - OEM/911
      - 1.0 FTE for Emergency Tech IT to address equipment maintenance
      - 2.0 FTE for 911 response due to increased demands

Reconciliation of Expenditures from FY2009 to FY2010		
Personnel Cost FY2009	11,289,560	
2.5 FTE increase in G/F positions	155,688	
COLA adjustments	291,719	
Changes in Health ins, net	138,732	
Changes in PERS, two positions	32,340	
Other changes	39,944	
Personnel Cost FY2010	11,947,983	5.8%
Supplies FY2009	254,455	
Other FY09 Increases	1,072	
Supplies FY2010	255,527	0.4%
Services FY2009	4,602,943	
Non-departmental contributions	(255,500)	
City of Kenai Comp plan	50,000	
Reduction in travel	(28,691)	
911 communications	44,180	
Software licensing	27,722	
Contingency increase	20,000	
Misc other	67,667	
Services FY2010	4,528,321	-5.0%
Equipment FY2009	126,600	
Digital logging recording-911	30,000	
Amount not detailed	20,760	
Equipment FY2010	177,360	40.1%
Transfers FY2009	53,463,113	
Decrease for Schools	(886,886)	
Decrease for Solid Waste	(324,986)	
Decrease in School Capital projects (Tyonek)	(300,000)	
Decrease in transfer to CES	(250,000)	
Other transfers	(18,196)	
Transfers FY2010	51,683,045	-3.3%

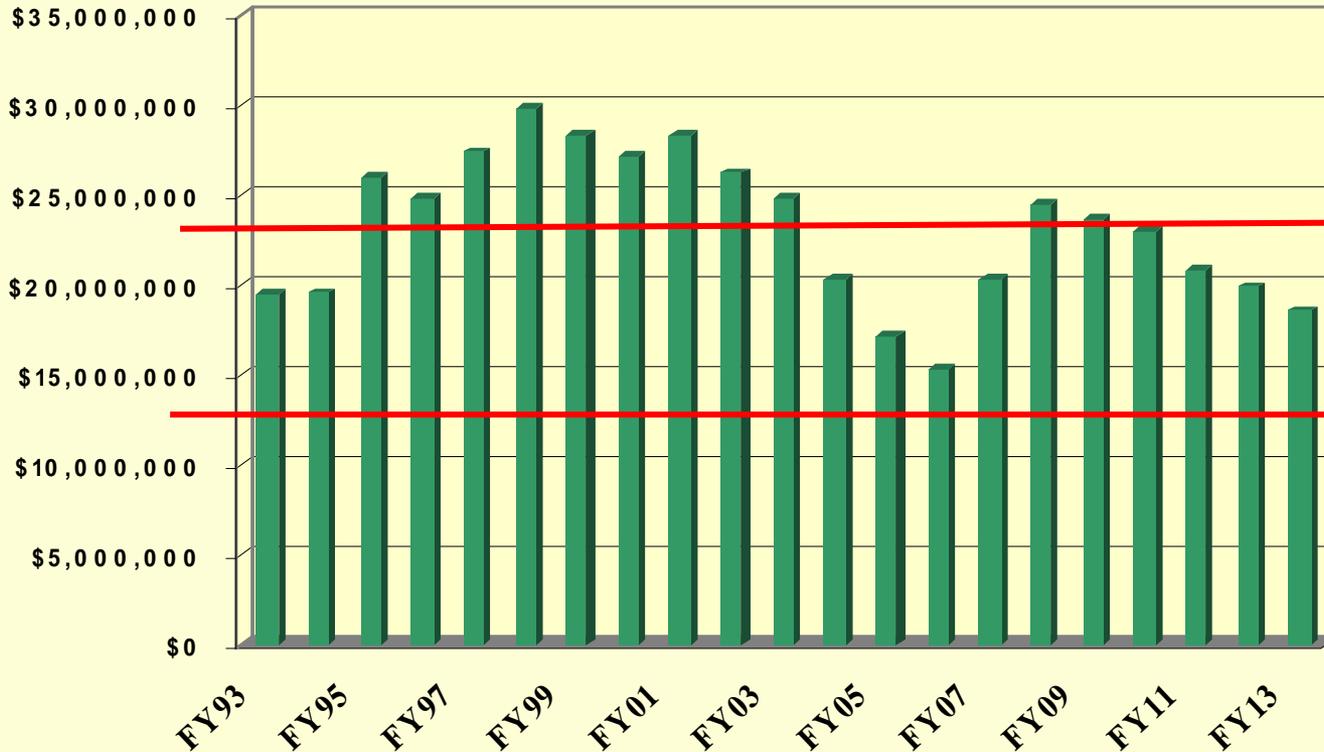
												Current year change	Change between FY2001 & FY2010
	<b>FTE's General Fund</b>	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10		
<b>Assembly</b>													
	Clerk's Office	3.67	3.67	3.67	3.67	3.67	3.67	3.67	3.67	3.67	3.67	0.00	0.00
	Records Management	1.83	1.83	1.83	1.83	1.83	1.83	1.83	1.83	1.83	1.83	0.00	0.00
	Department Total	5.50	5.50	5.50	5.50	5.50	5.50	5.50	5.50	5.50	5.50	0.00	0.00
<b>Mayor</b>													
	Administration	4.00	4.00	3.00	4.00	4.00	4.00	6.00	6.00	6.00	6.00	0.00	2.00
	Community and Economic	3.00	3.00	3.00	3.00	3.00	3.00	-	-	-	-	0.00	(3.00)
	Purchasing and Contracting	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00	0.00
	Department Total	11.00	11.00	10.00	11.00	11.00	11.00	10.00	10.00	10.00	10.00	0.00	(1.00)
<b>Office of Emergency Mgmt</b>													
	Administration	2.67	2.67	2.67	2.67	2.67	2.67	2.80	3.30	3.30	4.30	1.00	1.63
	911 Communications	6.33	6.33	6.33	6.33	6.33	7.33	7.20	8.70	8.70	10.70	2.00	4.37
	Department Total	9.00	9.00	9.00	9.00	9.00	10.00	10.00	12.00	12.00	15.00	3.00	6.00
<b>General Services</b>													
	Administration/Human Resource	3.00	3.00	3.50	3.50	3.50	3.50	3.50	3.70	4.00	4.50	0.50	1.50
	MIS	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	0.00	0.00
	GIS	4.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00	4.00	0.00	0.00
	Printing/Mail	1.70	1.80	1.80	1.80	1.80	1.80	1.80	1.80	1.80	1.80	0.00	0.10
	Custodial Maintenance	1.30	1.30	1.25	1.30	1.30	1.30	1.30	1.30	1.30	1.30	0.00	0.00
	Department Total	21.00	22.10	22.55	22.60	22.60	22.60	21.60	21.80	22.10	22.60	0.50	1.60
<b>Legal</b>													
		6.00	6.00	6.00	6.00	6.00	5.00	5.00	5.00	5.00	5.00	0.00	(1.00)
<b>Finance</b>													
	Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
	Financial Services	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	0.00	0.00
	Property Tax and Collections	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	0.00	0.00
	Sales Tax	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00	0.00
	Department Total	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	0.00	0.00
<b>Assessing</b>													
	Administration	8.75	7.75	7.75	8.00	8.00	8.00	8.00	9.00	9.00	9.00	0.00	0.25
	Appraisal	11.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	0.00	2.00
	Department Total	19.75	19.75	20.75	21.00	21.00	21.00	21.00	22.00	22.00	22.00	0.00	2.25
<b>Resource Planning</b>													
		8.80	8.80	9.10	9.50	8.50	8.50	9.00	9.00	9.00	9.00	0.00	0.20
<b>Major Projects</b>													
		6.00	7.00	8.00	9.00	8.00	8.00	8.00	8.00	9.00	8.00	-1.00	12 2.00
<b>Total General Government</b>		110.05	112.15	113.90	116.60	114.60	114.60	113.10	116.30	117.60	120.10	2.50	10.05

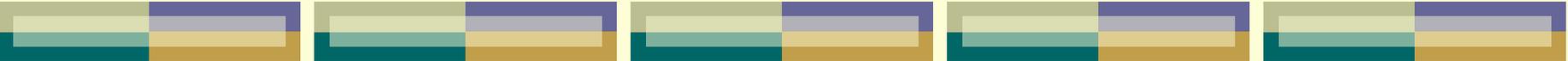


## General Fund Fund Balance

	<u>Actual</u>	<u>Minimum</u>	<u>Maximum</u>
● FY2005	\$17,189,123	12,430,017	22,330,786
● FY2006	\$15,285,303	12,561,116	22,533,151
● FY2007	\$20,292,164	11,676,291	21,534,941
● FY2008	\$24,460,075	11,539,992	22,598,490
● Estimated FY2009	\$23,698,725	12,064,598	21,008,807
● Estimated FY2010	\$22,940,503	11,805,384	20,472,707
● Estimated FY2011	\$20,847,976	12,934,979	21,973,965
● Estimated FY2012	\$19,897,810	13,156,996	21,877,361
● Estimated FY2013	\$18,560,489	13,654,695	22,503,588

# General Fund Fund Balance FY93 through FY13





# Future Budget Issues

- Funding For Education
- Borough Tax Policy
  - Exemptions
  - Mix of revenue types
    - Sales tax revenue-recession
- State of Alaska Fiscal Policy
  - Revenue sharing
  - PERS/TRS
- Capital Project Plan
  - Kenai Middle School
  - Aging facilities



# **Service Areas/Special Revenue Funds**

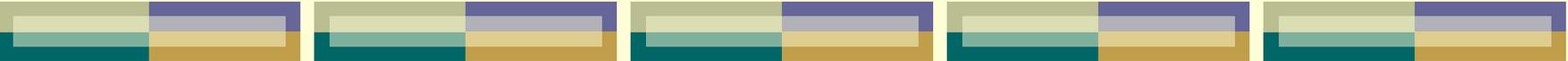




# Nikiski Fire Service Area

(pages 129-134 & 306)

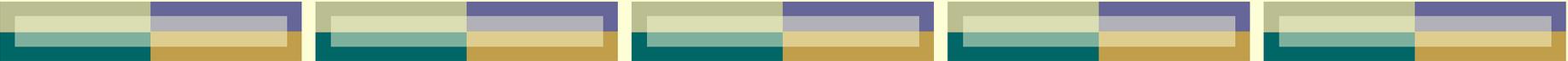
	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
• Ending fund balance	\$3,280,391	\$2,698,545	\$3,607,166
• Budget			
• FY2009 Appropriation	\$3,725,886		
• FY2010 Request	\$4,600,054		
• Increase of	\$ 874,168		
• One time increase to capital projects fund of \$625,000 for Station 2			
• No change in Mill Rate			
• Small increase in tax base, unexpected increase in oil & gas property (short lived)			
• Capital Projects Fund (\$880,000), major items include:			
• Ambulance \$175,000			
• Station #2 supplemental \$625,000 (offset by State funding?)			
• Pickup \$30,000			



# Bear Creek Fire Service Area

(pages 135-141 & 307)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$220,292	\$145,453	\$208,717
● Budget			
● FY2009 Appropriation	\$303,858		
● FY2010 Request	\$307,458		
● Mill Rate 2.25, no change			
● ISO rating decrease from 7 to 6			
● Physical exams required for all volunteers			
● Continue with the planning of Public Safety/Multi-Use Facility.			

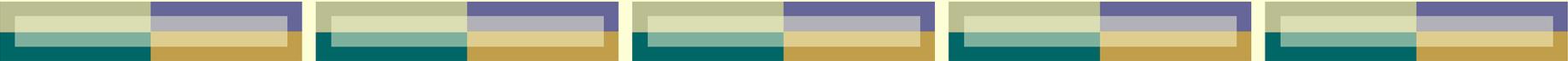


## **Anchor Point Fire and Emergency Medical Service Area (pages 143-149 & 308)**

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
●Ending fund balance	\$251,991	\$147,299	\$200,643
●Budget			
–FY2009 Appropriation	\$382,530		
–FY2010 Request	\$445,288		
●Mill Rate reduction from 1.75 to 1.60; consistent with prior year projection			
●Increase in insurance to cover claims			
●Increase in transfer to Capital Project fund from \$115,000 to \$150,000			
●Replace 25 year old ambulance, \$180,000			

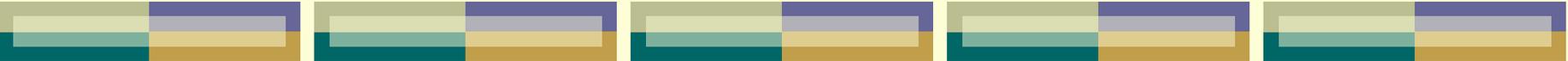
## Central Emergency Service Area (pages 151-157 & 309)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
• Ending fund balance	\$1,668,295	\$1,379,950	\$2,200,560
• Budget			
• FY2009 Appropriation	\$6,002,722		
• FY2010 Request	\$6,801,593		
• Increase of	\$ 798,871		
• Mill Rate - 2.55, no change - assessed values up \$230 million			
• 4.5 FTE increase			
• 1 FTE mechanic, bring maintenance in-house, reduction in contract services of			
• .5 FTE to increase clerk typist to full-time secretary			
• 3.0 FTE to increase staffing at Kasilof station			
• Capital expenditures total \$800,487;			
• \$160,000 for add'n funding for Ciechanski fill site			
• \$185,000 replacement ambulance for Funny River			
• \$355,000 water tanker Soldotna			
• \$84,000 two pickups			
• \$16,487 Washer/dryer for turnouts			



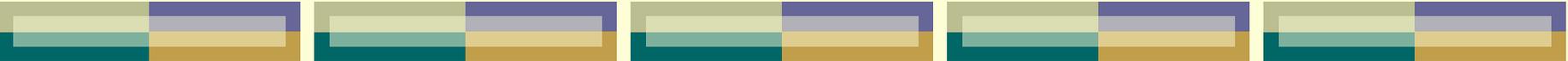
## Central Peninsula Emergency Medical Service Area (pages 159-162)

	<u>Expected</u>
Ending fund balance	\$-0-
● Budget	
● FY2009 Appropriation	\$13,872
● FY2010 Request	\$16,779
● Mill Rate-1.00, no change	
● 100% of budgeted revenues transferred to CES	



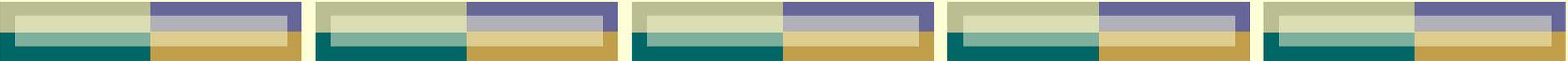
## Kachemak Emergency Service Area (pages 163-168 & 310)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$190,876	\$174,220	\$231,092
● Budget			
● FY2009 Appropriation	\$613,392		
● FY2010 Request	\$601,607		
● Mill Rate-1.75, no change			
● Added admin assistant position			
● Service area planning on responding to EMS and fire effective July 1.			
● Capital Projects- \$30,000 for air packs			



## Seward Bear Creek Flood Service Area (pages 169-174)

	<u>Expected</u>
● Ending fund balance	\$451,379
● Budget	
● FY2009 Appropriation	\$126,656
● FY2010 Request	\$221,177
● Mill Rate - .50, no change	
● Completed flood mitigation plan, implementing some of the recommendations	
● Fund balance decrease expected in FY2011.	



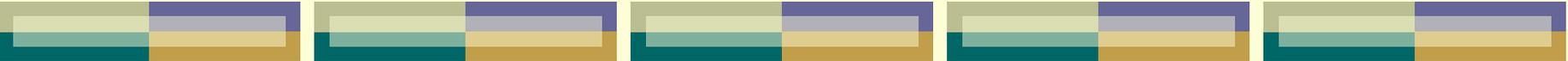
## Lowell Point Emergency Service Area (pages 175-179)

	<u>Expected</u>
● Ending fund balance	\$22,138
● Budget	
● FY2009 Appropriation	\$12,014
● FY2010 Request	\$17,394
● Mill Rate-1.75, no change	
● Working on 3/5/7 year comprehensive plan	



## Road Service Area (pages 183-194 & 312)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$2,452,779	\$1,485,758	\$2,279,247
● Budget			
● FY2009 Appropriation	\$5,788,755		
● FY2010 Request	\$6,627,727		
● Increase	\$ 838,972		
● Mill Rate-1.30, no change, (assessed values increased \$333 million)			
● Includes oil and gas increase of \$75 million, short term increase			
● Expenditure changes			
● Increased contracted road maintenance of \$1,932,814			
● \$325,000 for dust control			
● Capital Project Fund Expenditures total \$4,159,731			



## North Peninsula Recreation Service Area (pages 195-202 & 307)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$1,582,645	\$1,076,530	\$1,397,764
● Budget			
● FY2009 Appropriation	\$1,576,567		
● FY2010 Request	\$1,634,097		
● Net increase	\$ 57,530		
● Mill Rate-1.00, no change			
● Current level of expenditures will spend down fund balance			
● Impact of Nikiski Community Recreation Center on budget			
● Capital Project Fund expenditure - \$50,000 for exercise equipment			

## School Fund (pages 199-211 & 298)

	<u>FY2009</u>	<u>FY2010</u>
● Total Operational Funding	\$40,886,886	\$40,000,000
● Decrease of \$886,886 from original		
● Decrease of \$1,146,945 from amended		
● Equivalent mill rate	6.87	6.27
Custodial	\$103,813	\$108,094
Maintenance	\$6,182,830	\$6,344,440
Audit	\$42,000	\$42,000
Insurance	\$2,038,234	\$2,599,006
Utilities	\$63,745	\$76,494
School Operations	\$32,456,264	\$30,829,966

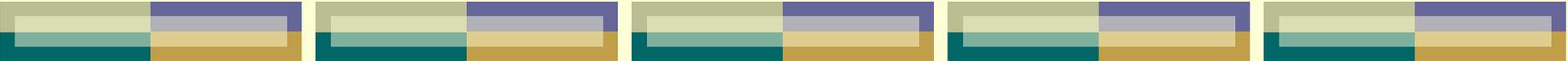


# Postsecondary Education

(pages 216-219)

	Budget
● FY2009 Appropriation	\$595,302
● FY2010 Request	\$637,683
● Net increase	\$ 42,381

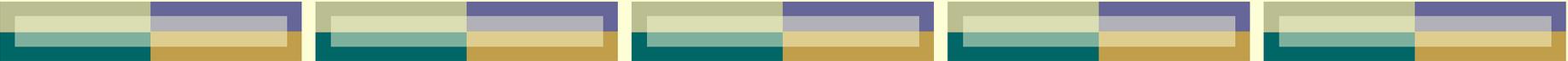
- Authorized by KPB 5.24.020
- One of three communities in the state currently providing funding
  - Valdez \$750,000
  - Mat-su Borough \$90,000



# Land Trust Fund

(pages 223-230)

	<u>Expected</u>
● Ending fund balance	\$3,603,300
● Budget	
● FY2009 Appropriation	\$1,934,386
● FY2010 Request	\$1,170,327
● Decrease of	\$ (764,059)
● Mill Rate-none, supported by land sales, interest earnings	
● Prior years budget included Hope subdivision development \$450,000 and Wood Drive subdivision development \$650,000.	
● Cost of maintaining Nikiski EI \$138,441	



# Kenai River Center

(pages 232-236)

Funding provided by transfer from the general Fund, \$527,074, (an amount equal to .08 mill) and State and Federal Revenue of \$107,125.

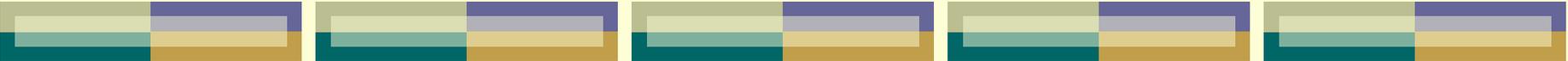
## Budget

- FY2009 Appropriation      \$678,198
- FY2009 Request              \$705,623
- Increase in budget         \$27,425

● Mill Rate-none

● Expenditure changes

- Transfer of project manager (hydrologist) from major projects



# Disaster Relief

(pages 238-241)

Funding provided by transfer from the general Fund, \$50,000

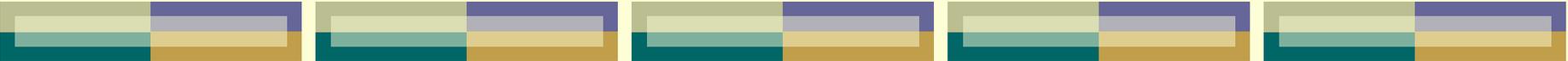
● Budget

- FY2009 Appropriation \$50,000
- FY2010 Request \$172,270

● Mill Rate-none

● Funds available for initial response in the event of a disaster

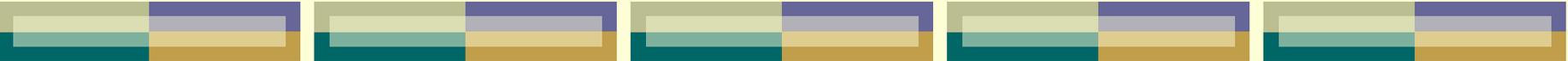
● Transfer back to General Fund \$122,270 previously appropriated, reimbursed



# Nikiski Senior Service Area

(pages 243-247)

	<u>Expected</u>
● Ending fund balance	\$142,057
● Budget	
● FY2009 Appropriation	\$250,000
● FY2010 Request	\$256,228
● Mill Rate .20, no change, this is the maximum amount allowed by Borough Code	
● Funding provided to Nikiski Seniors Citizens Inc \$230,687	
● Funding provided to Native Village of Tyonek \$25,000	



# Solid Waste

## (pages 249-271 & 304)

Funding provided by transfer from the general Fund, \$6,487,208, an amount equal to 1.02 mills, FY09 funding was equal to 1.14 mills, FY08 funding was equal to 1.12 mills, and FY07 funding equal to 1.01 mills.

### Budget

- FY2009 Appropriation \$7,911,090
- FY2010 Request \$7,924,561
- Increase of \$ 13,471

### FTE increase of .25

- Environmental coordinator from .75 to 1.0

### Preliminary planning for new cell at CPL, selling of bonds

### Capital Expenditures \$648,324

- CPL gas master plan \$100,000
- CPL leachate drain line \$38,500
- Hope/Cooper Landing transfer site improvements \$99,088
- Bear proof dumpsters \$36,000
- Dumpster replacements \$51,000
- Homer transfer station design and cost estimate \$323,736

### Increase in cost for closure/postclosure \$218,871

### Re-occurring Leachate re-circulation \$115,000



# Central Peninsula Hospital Service Area

(pages 275-279 & 313)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$1,606,313	\$1,393,582	\$2,081,587
● Mill Rate - .70, reduction of .2 mills			
● Budget			
● FY2009 Appropriation	\$6,774,990		
● FY2010 Request	\$6,658,816		
● Decrease	\$116,174		
● Debt service of \$3,760,581			
● Capital project \$2,267,000, 100% paid by hospital			
● Serenity House \$200,000 (50K less than prior year)			
● Sart/Sane \$200,000 (50k more than prior year)			

# South Peninsula Hospital Service Area

## (pages 281-285 & 314)

	<u>Expected</u>	<u>Minimum</u>	<u>Maximum</u>
● Ending fund balance	\$1,138,714	\$839,117	\$1,230,434
● Mill Rate-2.30			
● Budget			
● FY2009 Appropriation	\$3,583,288		
● FY2010 Request	\$4,183,438		
● Increase of	\$ 600,150		
● Increase in expenditures includes \$400,000 from SPH Inc for MRI purchase			
● Debt financing from the Borough of \$525,000 for MRI			
● Capital projects of \$2,750,386, major items include:			
● MRI \$1,800,000			
● Digital Mammography \$422,000 (\$211,000 contributed by State of Alaska)			

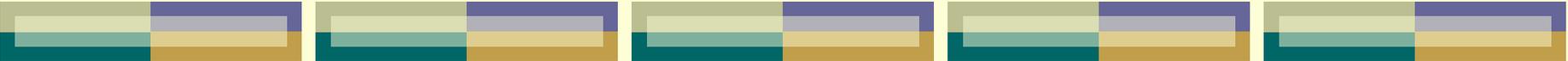
Staffing		FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	Current year change	Change between FY2001 & FY2010
<b>School</b>													
	Custodial Maintenance	1.30	1.30	1.25	1.30	1.30	1.30	1.30	1.30	1.30	1.30	0.00	0.00
	Maintenance Department	46.00	46.00	46.00	46.00	46.00	44.00	43.00	44.00	45.00	45.00	0.00	(1.00)
	Department Total	47.30	47.30	47.25	47.30	47.30	45.30	44.30	45.30	46.30	46.30	0.00	(1.00)
	<b>Nikiski Fire Service Area</b>	21.00	21.00	23.00	24.00	24.00	23.00	23.00	23.00	21.00	21.00	0.00	0.00
	<b>Bear Creek Fire Service Area</b>	-	-	0.40	0.40	0.40	0.40	0.40	0.40	0.75	0.75	0.00	0.75
	<b>Anchor Point Fire &amp; Emergency Medical S</b>	-	0.40	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00
	<b>Central Emergency Service Area</b>	23.00	23.00	26.00	27.00	27.00	28.00	30.50	33.50	33.50	38.00	4.50	15.00
	<b>Kachemak Emergency Service Area</b>	-	-	-	-	-	-	-	0.75	1.00	2.00	1.00	2.00
	<b>Seward-Bear Creek Flood Service Area</b>	-	-	-	-	0.50	0.50	0.50	0.75	0.75	0.75	0.00	0.75
	<b>North Peninsula Recreation Service Area</b>	12.25	13.25	13.25	14.00	13.25	13.25	13.25	13.25	13.25	14.25	1.00	2.00
	<b>Roads Service Area</b>	5.00	5.00	6.00	6.00	7.00	7.00	7.00	7.00	8.00	8.00	0.00	3.00
	<b>Land Trust</b>	4.50	4.50	4.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	0.00	0.50
	<b>Kenai River Center</b>	4.50	4.50	4.20	4.50	4.50	4.00	4.50	4.50	5.00	6.00	1.00	1.50
	<b>Nikiski Senior Service Area</b>	-	-	1.00	1.00	1.00	1.00	1.00	1.00	-	-	0.00	0.00
<b>Solid Waste</b>													
	Administration	3.00	3.25	3.25	3.75	3.75	3.25	3.25	4.25	4.75	5.00	0.25	2.00
	Central Peninsula Landfill	0.80	0.80	0.80	0.80	11.30	11.80	11.80	11.80	12.00	12.00	0.00	11.20
	Seward Landfill/Transfer Facility	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.00	0.00	0.00	(0.20)
	Homer Baler	3.00	3.00	3.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00	1.00
	Department Total	7.00	7.25	7.25	8.75	19.25	19.25	19.25	20.25	20.75	21.00	0.25	14.00
	<b>Insurance and Litigation</b>	2.55	3.55	3.60	4.60	4.60	4.60	4.60	4.60	3.50	4.00	0.50	1.45
	<b>Total Other Funds</b>	127.10	129.75	137.45	143.55	154.80	152.30	154.30	160.30	159.80	168.05	8.25	40.95

# Debt Service

(pages 283-287)

## Final Debt Service

•			
•			
•	School Debt		
•	2000 Bonds	\$ 815,450	February 2011
•	2004 Bonds	\$1,138,563	June 2023
•	2007 Bonds	\$ 315,525	June 2017
•	Solid Waste	\$ 829,094	June 2013
•	CES	\$ 192,478	June 2026
•	CPGH	\$3,760,581	August 2023
•	SPH		
•	2003 Bonds	\$ 796,544	Dec 2023
•	2006 CT Scanner/PAC	\$ 395,021	June 2011
•	2007 Bonds	\$1,129,456	Sept 2027



# Capital Projects

pages (295-314)

● School	\$1,250,000
● General Government	\$ 825,000
● Solid Waste	\$ 648,324
● Roads	\$3,877,769
● Nikiski Fire	\$ 880,000
● Bear Creek	\$ 197,870
● Anchor Point	\$ 180,000
● CES	\$ 800,487
● Kachemak	\$ 30,000
● North Pen Rec	\$ 50,000
● CPGH	\$2,267,000
● SPH	\$2,750,386

# Risk Management

Pages 318-328

	FY2009	FY2010
• Administration	\$ 414,303	\$ 498,482
• Worker's Compensation	\$ 1,527,021	\$1,639,835
• Property	\$ 1,407,152	\$1,501,491
• Liability	\$ 457,730	\$ 638,398
• Fund Balance used to offset Charges	\$ 385,714	\$ 71,601
Department charges	\$2,900,853	\$3,641,787
Increase needed to address claims incurred and use of fund balance Current F/B \$3,245,218, recommended is \$3,779,724		